Who we are

African Evangelistic Enterprise (AEE) Uganda is a Christian Non Governmental Organization registered and operational in 19 districts of Uganda. AEE-Uganda’s core mission is “Evangelizing the cities of Africa through Word and Deed in partnership with the Church”. Within the “Word” aspect, AEE-Uganda carries out activities like evangelistic missions, crusades, pastors’ and spouses’ training and radio ministry in proclamation of the gospel of Jesus Christ. Under the ‘Deed’ aspect, AEE-Uganda handles social and development projects and programmes that cater for the needs of the vulnerable groups. These projects include child centred community development programs, Business vocational training, health and sanitation programs and enterprise development.

AEE Uganda was founded by Dr. Michael Cassidy in South Africa in 1961 as African Enterprise. In East Africa AEE was co-founded by the late Bishop Festo Kivengere in 1971 after teaming up with Dr. Michael Cassidy in the great crossroads mission in 1969 in Nairobi Kenya. The first Team members in Uganda included Zabuloni Kabaza and Lillian Clarke.

AEE-Uganda is an affiliate of the international partnership of the African Enterprise International; an evangelistic and development agency operational in 10 African Countries of Kenya, Tanzania, Rwanda, Burundi, South Africa, DRC Congo, Malawi, Zimbabwe, Ghana, Ethiopia and having support offices in USA, UK, Canada, Australia and Belgium. Associate teams are being developed in New Zealand and Ireland.

AEE Continues to Fight for Rights of the Girl Child
Vision
To become the most faithfull and effective catalyst for holistic urban evangelism in Africa

Mission
The Mission is to evangelize the cities of Africa through word and deed, in partnership with the church and other strategic agencies. Therefore, AEE seeks to respond to spiritual, socio-economic challenges prevailing in the country – spiritual emptiness, poverty, HIV/AIDs, unemployment among youth, child abuse, insufficient health care and poor sanitation are such challenges.

Our Values:
* Evangelism and Discipleship
* Accountability
* Transparency
* Integrity and Justice
* Professionalism
* Team work

Core Commitments:
a. We are evangelical in faith and practice
b. We are team based, seeking to form strategic partnership alliance.
c. We are committed to reaching every stratum of society holistically.
d. We uphold publical family values.
e. We seek to bring peace and reconciliation where there is conflict.
Where we work

Where was work carried out: AEE-Uganda worked in partnership with churches and other NGOs in 19 Districts of Uganda.

a) Central Uganda: Kampala, Gomba, Buikwe, Wakiso, Masaka, Kalungu, Lyantonde, Rakai.
c) Western Uganda: Hoima, Mbarara, Bushenyi and Kanungu
d) Eastern Uganda: Mbale and Amuria.
Foreword

AEE’s mandate is to Evangelize the Cities of Africa in word and deed in partnership with the Church and other strategic partners. To this end, African Evangelistic Enterprise Uganda (AEE Uganda) through Mission and Evangelism; Community Development and Primary Health Care intervention has continued to compliment Government, Civil Society and Church’s effort in the tasks of providing improved quality of life for many people especially the poor and vulnerable.

We thank God for His continued sustenance. As a holistic ministry, we have been amazed at how he has met our needs in 2011 through our International and Local Partners whose laudable contribution is documented in this report.

Lastly, I would like to take this opportunity to thank staff, management Board and all AEE members for their invaluable support and cooperation that yielded the successes presented in this report. May the almighty God bless you all.

Rev. Canon Geoffrey Byarugaba
National Team Leader.
Introduction

This report highlights the performance of AEE Uganda in relation to the indicators and impact of the program implementation of various sector undertakings for the year 2011.

The report further presents an insight of the critical mission and program issues that justify our collective attention to scale up efforts in the forthcoming years. Of course, this comes with many lessons leant we need to plough back in the ministry for improved performance and increased coverage.

Commendable contribution have been made by local development partners such as Self Help Groups (SHGs), AEE Uganda, Local Governments and Church in provision of leadership, governance and finance resources as well as ensuring proper operations of the community development projects across Uganda. An evangelistic mission or training is considered a project. The laudable contribution by international partners is documented in this report notably; African Enterprise International Partnership Board to the missions, administration and health program, Kindernothilfe of Germany support to vulnerable children in community development projects and Vocation Institutions, Help a Child of The Netherlands’s support to Child centred Community Development Program and Organizational capacity building, the Ketter Foundation (Germany) towards University Scholarship program, Luke 12:48 Foundation of USA and Wateraid in Uganda and Horizont 3000 in Enterprise Development technical advisory.

Looking forward to a strengthened collaboration and stronger partnerships in the holistic development undertakings in 2012.
Governance:

A new Board of Directors was elected in the Annual General Meeting of July 2011 for a term of three years. The former board handed over their tools to the new board after it had been oriented on 28th and 29th October 2011.

**Members:**

- Mrs. Jennifer Musiime
- Pastor Peter Kasirivu-Member
- Dr. Ruth Muwazi-Member
- Pastor Joshua Mugabi-Member
- Reverend Canon Dr. John Senyonyi.
- Mrs. Betty Mutebile-Member

**Contribution Members:**

- Mrs. Alex Mwogeza
- Ms. Charity Kivengere
- Rev. Can. Geoffrey Byarugaba
- Can. Eng. Perez Wamburu

**Board Members:**

- Pastor Nicolas Wafula handing over Board Chairmanship to Canon Engineer Perez Wamburu
Human Resource

A cross section of the AEE Staff with Help A Child partners

Mrs. Isiko Jennifer
Community Programmes Manager

Mr. Mwesigwa Ntulume David
Quality Assurance & Capacity Building Manager

Mrs. Masaaba Caroline
National Co-ordinator

Mr. Ssentumbwe Andrew
Finance Manager
Mission and Evangelism:

Youth and school Missions: AEE Uganda teamed up with partner churches in conducting youth and students’ conferences in Rukungiri_Jan.5-9th, Mbarara, Jan-12th -16, and Bushenyi January 16th-20th.2011. They conferences were designed for evangelistic purposes but also discipleship. The vices of pornography and even homosexuality were mentioned as key disturbing features in our boarding schools.

Town Mission:

Arua Town Mission was conducted between July 10-17th 2011 with a theme “Come to Jesus and find rest” Matthew 11:28. As a result of the mission, 1,014 people made fresh commitments to follow Christ, 457 re-commitments and 592 asked for more prayers and someone to talk to. In addition, primary school pupils responded to the gospel appeal in the following manner : Arua Hill Primary School 1800+, Arua Public Primary School 1900+, Niva Primary School 950+, Arua Primary School 300 talked to out of over 1500, Arua Demonstration School 1500+ and Ushindi Primary 70+.

The mission team encouraged the pupils to join a bible teaching church that preaches Christ as the Savior of the world.

The National Team Leader participated in the two weeks Pan-African Mission in Maputo which began 22nd October 2011. Associate evangelistic were supported to minister in various missions in different Dioceses.

With support from an anonymous donor African Enterprise continued to support training of 8 theology students at Uganda Christian University. Four come from Kigezi Diocese, one from each of Bukedi, Lango, Bunyoro Kitara and West Ankole Dioceses of the Church of Uganda (Anglican).
Programs:

AEE Uganda played a facilitative role in jointly identifying the needs and concerns in the community with partners, designing and developing appropriate intervention strategies, soliciting and disbursing support to local partners, progressive monitoring of activities, ensuring accountability is done for all funds and donations received and ensuring that projects comply with all national requirements and standards, legal and statutory obligations and audits. The performance is enlisted as below.

Kyegonza Child Centred Community Development Programme:

Through AEE partnership with Help a Child (HAC), Kyegonza Child Centred Community Development Program continued to be implemented in Gomba District of Central Uganda. 30 women self help groups (SHGs) were formed in Kyegonza Sub County. 30 affinity self help groups (SHGs) for women continued to have weekly regular meetings. The SHGs mobilized from saving loan capital amounting to UGX. 9,170,450 (€2,866). Welfare of 3,850 children has risen resulting from UGX. 8,059,300 (€2,519) loans given out to vulnerable parents and guardians who otherwise would not afford accessing formal Micro Finance Institutions (MFIs). 111 vulnerable youth who were selected for Business Technical Vocational Education and Training (BTVET) skills training began training in 18 profitable skills and trades. Ten (10) children mutual groups with a total of 211 members were formed. 267 farmers (both 250 male and 17 female) raised their household food security and income after adopting improved farming methods.

Miss Nalubowa Annet with her children milking the cow which she got from SHG saving (Bjooza Samuel UAE-B01/0089) and Nabutono Magret (UAE-B01/0104).
Abarilera Community Development Project:

The project is located in Amuria District. Vision TERUDO is the local implementing partner. 67 Self help Groups (SHGs) with women membership of 1,214 were supported to have increase knowledge and skills which enabled them to provide care to 4,418 children. This was mainly through continued group saving which reached UGX18, 454,150 (€6,151). The people’s institution loaned out UGX.20, 631,100 (€6,877) to SHG members for small businesses, children scholastic and medical needs. Eight (8) children’s mutual groups with 216 members of which 140 were girls and 76 boys were supported.

Bukonde Community Development Project:

The project is located in Mbale District. Mbale Diocese of the Church of Uganda (Anglican) is the local implementing partner. 135 Self help Groups (SHGs) with women membership of 2,565 was supported to have increase knowledge and skills which enabled them to provide care to 17,955 children. This was mainly through continued group saving which reached UGX.37, 926,150 (€12,642). The people’s institution loaned out UGX.44, 291,260 (€14,764) to SHG members for small businesses, children scholastic and medical needs. Thirteen (13) children’s mutual groups with 555 members of which 306 were girls and 249 boys were supported.

Bugamba Community Development Project:

The project is located in Mbarara District. Ankole Diocese of the Church of Uganda (Anglican) is the local implementing partner. 100 Self help Groups (SHGs) with women membership of 1,561 were supported to have increase knowledge and skills which enabled them to provide care to 6,246 children. This was mainly through continued group saving which reached UGX.33,982,600 (€11,328). The people’s institution loaned out UGX.50,945,500 (€16,982) to SHG members for small businesses, children scholastic and medical needs. Twenty-seven (27) children’s mutual groups with 412 members of which 168 were girls and 244 boys were supported.
Kirima Community Development Project:

The project is located in Kanungu District. Kinkiizi Diocese of the Church of Uganda (Anglican) is the local implementing partner. 96 Self help Groups (SHGs) with women membership of 1,455 were supported to have increase knowledge and skills which enabled them to provide care to 4,653 children. This was mainly through continued group saving which reached UGX.51,255,950 (£17,085). The people’s institution loaned out UGX.127,571,150 (£42,524) to SHG members for small businesses, children scholastic and medical needs. Nineteen (19) children’s mutual groups with 262 members of which 362 were girls and 264 boys were supported.

Nyenga Community Development Project:

The project is located in Buikwe District. Mukono Diocese of the Church of Uganda (Anglican) is the local implementing partner. 86 Self help Groups (SHGs) with women membership of 1,462 were supported to have increase knowledge and skills which enabled them to provide care to 5,840 children. This was mainly through continued group saving which reached UGX.17,496,750 (£5,832). The people’s institution loaned out UGX.28,827,500 (£9,609) to SHG members for small businesses, children scholastic and medical needs. Sixty-eighty (68) children’s mutual groups with 2,530 members of which 1,428 were girls and 1,102 boys were supported.

Masuliita Community Development Project:

The project is located in Wakiso District. Namirembe Diocese of the Church of Uganda (Anglican) is the local implementing partner. 69 Self help Groups (SHGs) with women membership of 1,103 were supported to have increase knowledge and skills which enabled them to provide care to 6,589 children. This was mainly through continued group saving which reached UGX.27,311,700 (£9,104). The people’s institution loaned out UGX.40,002,000 (£13,334) to SHG members for small businesses, children scholastic and medical needs. Forty-four (44) children’s mutual groups with 1,540 members.
Namayumba Community Development Project:

The project is located in Wakiso District. Namirembe Diocese of the Church of Uganda (Anglican) is the local implementing partner. 80 Self help Groups (SHGs) with women membership of 1,480 were supported to have increased knowledge and skills which enabled them to provide care to 4,405 children. This was mainly through continued group saving which reached UGX.78,704,650 (€26,235). The people’s institution loaned out UGX.72,967,250 (€24,322) to SHG members for small businesses, children scholastic and medical needs. Thirty (30) children’s mutual groups with 1,050 members. The project graduated from KHN/AEE direct support after six years of funding. A federation was formed to continue facilitating the initiatives.

Lwabenge Community Development Project: The project is located in Kalungu District. West Buganda Diocese of the Church of Uganda (Anglican) is the local implementing partner. 103 Self help Groups (SHGs) with women membership of 1,904 were supported to have increased knowledge and skills which enabled them to provide care to 2553 children. This was mainly through continued group saving which reached UGX.39,074,400 (€13,025). The people’s institution loaned out UGX.51,273,500 (€17,091) to SHG members for small businesses, children scholastic and medical needs. Twenty (20) children’s mutual groups with 690 members of which 396 are girls and 294 boys.

Payera Community Development Project:

The project is located in Nebbi District. Agency for Accelerated Regional Development (AFARD) is the local implementing partner. 59 Self help Groups (SHGs) with women membership of 928 were supported to have increased knowledge and skills which enabled them to provide care to 1294 children. This was mainly through continued group saving which reached UGX.4,567,350 (€1,522). The people’s institution loaned out UGX.5,052,100 (€1,684) to SHG members for small businesses, children scholastic and medical needs. Eight (8) children’s mutual groups with 201 members of which 98 are girls and 103 boys.

Nile Vocational Institute-Njeru:

The Institute is owned by AEE Uganda and is located in Buikwe District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 1144 youth were enabled to acquire profitable job creating skills. 83 Self help Groups (SHGs) with women membership of 1912 were supported. The SHGs saved UGX.29,075,100 (€9,692). The people’s institution loaned out UGX.29,366,000 (€9,789) to SHG members for small businesses, children scholastic and medical needs.
were supported. The SHGs saved UGX.16,709,500 (€5570). The people’s institution loaned out UGX.28,823,050 (€9,608) to SHG members for small businesses, children scholastic and medical needs to support members’ children.

Nile Vocational Institute-Hoima:

The Institute is owned by AEE Uganda and implemented in partnership management Board. It is located in Hoima District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 217 youth were enabled to acquire profitable job creating skills. Of them 152 were male and 65 female. 41 Self help Groups (SHGs) with women membership of 907 were supported. The SHGs saved UGX.17,703,675 (€5,901). The people’s institution loaned out UGX.15,365,600 (€5,122) to SHG members for small businesses, children scholastic and medical needs to support members’ children.

Nile Vocational Institute-Masaka:

The Institute is owned by AEE Uganda and implemented in partnership management Board. It is located in Masaka District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 242 youth were enabled to acquire profitable job creating skills. Of them 182 were male and 60 female. 40 Self help Groups (SHGs) with women membership of 758 were supported. The SHGs saved UGX.16,709,500 (€5570). The people’s institution loaned out UGX.28,823,050 (€9,608) to SHG members for small businesses, children scholastic and medical needs to support members’ children.

A master trainer of welding and metal fabrications giving instructions and passing on the skill of a metallic charcoal stove making to project youths under TVET programme specializing in welding and metal fabrications. At the end of the six months training these vulnerable youths will be in position to earn a living through making metallic doors, windows, gates, beds and steel fabrics.

<table>
<thead>
<tr>
<th>BTVET TRADE</th>
<th>MALE</th>
<th>FEMALE</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Catering and Hotel</td>
<td>39</td>
<td>173</td>
<td>212</td>
</tr>
<tr>
<td>2 Nursery Teaching</td>
<td>2</td>
<td>88</td>
<td>90</td>
</tr>
<tr>
<td>3 Textile and designing</td>
<td>6</td>
<td>65</td>
<td>71</td>
</tr>
<tr>
<td>4 Business Education</td>
<td>11</td>
<td>83</td>
<td>94</td>
</tr>
<tr>
<td>5 Hair dressing</td>
<td>0</td>
<td>55</td>
<td>55</td>
</tr>
<tr>
<td>6 Building and constructions</td>
<td>63</td>
<td>6</td>
<td>69</td>
</tr>
<tr>
<td>7 Plumbing</td>
<td>119</td>
<td>20</td>
<td>139</td>
</tr>
<tr>
<td>8 Electronics</td>
<td>160</td>
<td>22</td>
<td>182</td>
</tr>
<tr>
<td>9 Motor Mechanics</td>
<td>232</td>
<td>0</td>
<td>232</td>
</tr>
<tr>
<td>Total</td>
<td>632</td>
<td>512</td>
<td>1144</td>
</tr>
</tbody>
</table>

Nile Vocational Institute-Masaka:

The Institute is owned by AEE Uganda and implemented in partnership management Board. It is located in Masaka District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 242 youth were enabled to acquire profitable job creating skills. Of them 182 were male and 60 female. 40 Self help Groups (SHGs) with women membership of 758 were supported. The SHGs saved UGX.16,709,500 (€5570). The people’s institution loaned out UGX.28,823,050 (€9,608) to SHG members for small businesses, children scholastic and medical needs to support members’ children.

Nile Vocational Institute-Hoima:

The Institute is owned by AEE Uganda and implemented in partnership management Board. It is located in Hoima District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 217 youth were enabled to acquire profitable job creating skills. Of them 152 were male and 65 female. 41 Self help Groups (SHGs) with women membership of 907 were supported. The SHGs saved UGX.17,703,675 (€5,901). The people’s institution loaned out UGX.15,365,600 (€5,122) to SHG members for small businesses, children scholastic and medical needs to support members’ children.
women membership of 907 were supported. The SHGs saved UGX.17,703,675 (€5,901). The people’s institution loaned out UGX.15,365,600 (€5,122) to SHG members for small businesses, children scholastic and medical needs to support members’ children.

**Bungokho Rural Development Centre:**

The Institute is owned by Church Army Africa and implemented in partnership management Board. It is located in Mbale District. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades. 213 youth were enabled to acquire profitable job creating skills. 82 Self help Groups (SHGs) with women membership of 1,473 were supported. The SHGs saved UGX.66,207,650 (€22,069). The people’s institution loaned out UGX.59,984,500 (€19,995) to SHG members for small businesses, children scholastic and medical needs to support 3681 children.

**CEASOP Lira:**

The Institute is owned by Collaborative Efforts to Alleviate Social Problems (CEASOP) a Lira based NGO. It runs both centre and community based Business Technical and vocational education and training (BTVET) trades where over 254 youth received training. 247 Self help Groups (SHGs) with women membership of 4,492 were supported. The SHGs saved UGX.216,729,000 (€72,243).
School Water Sanitation and Hygiene Project:

A. On 1st April 2011, AEE entered into a new partnership with Water Aid that will ran for 3 years that is 2011-2014, with this current year being a more of pretesting year as we prepare to scale up to over 45 schools within the capital city Authority. During 2011, a total of 10 Schools Health committees were trained on their roles in Hygiene and sanitation Promotion and results are as follows:

B. The training targeted over 125 primary school teachers of which 85 were female and 40 male.

C. A total of 10 schools Health Clubs were oriented on WASH promotion. This is in support of AEE’s child to child strategy of WASH improvement within and outside the school.

D. 288 pupils where directly involved in the generation of messages.

E. 10 school talking compounds where established in 10 schools.

F. The messages generated were pupil centred. Further strengthening the child to child approach in WASH promotion.

G. 384 of whom are 156 boys and 220 girls got informed directly about Hand washing at critical times thru participatory approaches.
The people’s institution loaned out UGX 59,984,500 (€19,995) to SHG members for small businesses, children scholastic and medical needs to support their children.

St. Moses Children’s Centre: With a total of approximately 2.5 million orphans in Uganda, at least 60% orphaned by HIV/AIDS, it is worth mentioning that the St. Moses Centre supported over 245 in the year 2011. All these were facilitated with school fees and scholastic materials for their schooling. 11 completed P.7, 6 Senior.4 and 8 senior 6. Primary 7, Senior 4 and Senior 6 results of 2010 had been released by mid February by the Ministry of Education. 17 of the sponsored children sat for Primary Leaving Examinations, 9 for Senior 4 and 3 for Senior 6. 2 of the Primary Leaving Examination (PLE) passed in first grade and the rest in second. 2 of the Senior 4 are passed in 1st grade, 3 in second, 2 in 3rd and the rest in 4th grade. 5 of these joined Senior 5 and the rest Vocational institutions. 2 of those who completed S. 6 scored good points that enabled them secure places in good Universities. Dennis Puule was commended for his being the best at his school with 25 points. These points enabled him secure a government sponsorship in Kyambogo University. 2 students completed their basic skills courses at Nile Vocational Institute.

Ketter University Scholarship Scheme:

Twelve (12) students were support to continue their undergraduate degree course at various national universities. Four graduated as...
H. 1128 boys and 1672 girls from 10 schools now have access to hygiene and sanitation information generated during the world toilet Day.

I. Generated during the world toilet Day.

Milne Health Centre (MMC):

Milne Medical Centre (MMC) had 12 committed staff who continued to fulfill the mission of AEE Uganda through saving lives. Some specific activities which were implemented included the following:

1. Providing HIV/AIDS voluntary counseling and testing services: The centre received over 400 clients who were helped to know their HIV/AIDS status.

2. Laboratory services were given to 1,222 clients.

3. Dispensing drugs: The drugs were bought mainly from Joint Medical Store and Matrix (U) Limited.

4. Consultancy on health matters to clients.

5. Immunization of both children and women in reproductive age (15-49) and 2797 were vaccinated in 2011.

6. Treatment, patient care and admissions whereby 7,701 clients have been served in 2011.

7. 24 safe deliveries have been done at MMC between August and December 2011.
HIGHLIGHTS OF AFRICAN EVANGELISTIC ENTERPRISE’S FINANCIAL PERFORMANCE FOR THE FINANCIAL YEAR 2011.

1.0 Introduction:

Board and Management greatly thanks funding partners who have supported AEE Uganda even in times when there was a global financial crisis. There is a continued effort to strengthen the financial systems to continue to meet stakeholders’ expectations. More efforts are being put also on enhancing visibility and fundraising strategies in order to enhance the funding mix. The charts below will give you a highlight of the funding mix of AEE in 2011 and the expenditure mix. The detailed audited accounts are contained in a different report.

2.0 Income Description

CHART 1:

Most incomes were generated from overseas sources and only 12% was generated locally. There was a 15% increase in income received in this category compared to previous year- 2010. Below is a breakdown of the various overseas donor contributions and what they funded:
### TABLE 1:

<table>
<thead>
<tr>
<th>Donor</th>
<th>Activity funded</th>
<th>Amount received in 2011(UGX)</th>
</tr>
</thead>
<tbody>
<tr>
<td>African Enterprise International (IPB)</td>
<td>AEE Administration budget Support, Missions support 196,854,697</td>
<td></td>
</tr>
<tr>
<td>Kindernothilfe(KNH)</td>
<td>Community Development Project implementing the SHG approach and CBT programs.</td>
<td>4,308,671,883</td>
</tr>
<tr>
<td>Help a Child</td>
<td>Children centred sustainable economic Community Development Program in Kyegonza-Gomba District.</td>
<td>305,110,346</td>
</tr>
<tr>
<td>Ketter Foundation</td>
<td>University Students Scholarship 46,815,500</td>
<td></td>
</tr>
<tr>
<td>AE Australian</td>
<td>Theological Students Scholarship 38,683,246</td>
<td></td>
</tr>
<tr>
<td>Church Partners Africa(CPA)</td>
<td>Micro-finance financing 5,072,353</td>
<td></td>
</tr>
</tbody>
</table>

Donor Activity funded Amount received in 2011(UGX)

African Enterprise International (IPB) AEE Administration budget Support, Missions support 196,854,697

Kindernothilfe(KNH) Community Development Project implementing the SHG approach and CBT programs. 4,308,671,883

Help a Child Children centred sustainable economic Community Development Program in Kyegonza-Gomba District. 305,110,346

Ketter Foundation University Students Scholarship 46,815,500

AE Australian Theological Students Scholarship 38,683,246

Church Partners Africa(CPA) Micro-finance financing 5,072,353

### CHART 2:

COMPOSITION OF OVERSEAS INCOME

- IPB
- KNH
- CPA
- Ketter Fund
- Australian Theological Student Sponsorship
- Help A Child
Locally, AEE Uganda continued to enjoy the support of WaterAid Uganda in supporting the water and sanitation programs in Kawempe Division. Investment strategies have also been put in place in order to expand the local funding base. Below is a description of locally generated incomes.

3.0 Expenditure Composition:

There was a reduction in spending on overhead costs. Much of the expenditure is directly related to implementation of the funded activities with only 12% going to funding personnel costs.

CHART 4

COMPOSITION OF LOCALLY GENERATED INCOMES

EXPENDITURE COMPOSITION

- Micro-finance Program
- University Students Sponsorships
- Theological Student Sponsorship
- Supervision and monitoring
- Missions
- Water and Sanitation
- Health-MMC
- Community development projects and CBT programs
- Personnel
- Running Costs/Administration
2. Key Challenges faced:

a) Staff changes both at National office and projects require regular training and induction programs which affect continuity.

b) Overwhelming socio-economic needs which do not match with organizational capacity to adequately handle all of them.

c) Inflationary and global financial constraints.

d) Unpredictable weather changes especially in community projects which affected meeting schedules and farming priorities.

e) Rampant sickness, social and funeral functions especially in rural areas.

3. Lessons and Learning:

The involvement of different stakeholders project implementation, monitoring and evaluation enhanced achievement of set targets. This is more so if the people institution especially the CLA get involved in tracking of data from respective groups.

Legalizing the existence and actions peoples’ affinity groups such as of Cluster Level Associations (CLAs) and Federation is a positive step in ensuring grassroots participation, local institution capacity building, advocacy and sustainability.

Community program gains more through strengthening weak linkages which exist with stakeholders or development players such as; Credit and Savings Cooperative Associations (SACCOs), other NGOs and CBOs, Government line departments and the local business community.

4.0 Conclusion:

AEE Uganda is determined to continue meet all its stakeholder’s expectations. The organisation is also putting a lot of efforts in strengthening its investment and fundraising strategies. The organisation continues to welcome all new partners to fund the various activities implemented by the organisation.
Our Partners

AEE ‘S local and international partners during 2011 were as follows:

<table>
<thead>
<tr>
<th>Main Partners</th>
<th>Type of partner</th>
<th>Geographical Focus</th>
<th>Main Type of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kindernothilfe (KNH) of German.</td>
<td>International NGO</td>
<td>National</td>
<td>Children, youth and women development Community and vocation skills development</td>
</tr>
<tr>
<td>Africa Enterprise International.</td>
<td>International Partnership</td>
<td>National</td>
<td>Mission and Primary Health Care</td>
</tr>
<tr>
<td>Help a Child (HAC).</td>
<td>International NGO</td>
<td>Gomba</td>
<td>Children centred community development and sustainable economic development</td>
</tr>
<tr>
<td>Ketter Foundation.</td>
<td>Foundation</td>
<td>Selected Universities</td>
<td>University scholarship</td>
</tr>
<tr>
<td>Church Partners Africa(CPA)</td>
<td>International NGO</td>
<td>Bushenyi</td>
<td>Micro-Finance Development.</td>
</tr>
<tr>
<td>Main Partners</td>
<td>Type of partner</td>
<td>Geographical Focus</td>
<td>Main Type of Work</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>--------------------------</td>
<td>--------------------</td>
<td>----------------------------------------------------------</td>
</tr>
<tr>
<td>Church Army Africa in Mbale.</td>
<td>National NGO</td>
<td>Mbale</td>
<td>Business Vocation skills development and livelihood improvement</td>
</tr>
<tr>
<td>Collaborative Efforts to Alleviate Social Problems Lira-(CEASOP)-Lira</td>
<td>National NGO</td>
<td>Lira and Oyam</td>
<td>Business Vocation skills development and livelihood improvement</td>
</tr>
<tr>
<td>Pader Integrated Rural Development (PIRD).</td>
<td>Community Based Organization</td>
<td>Ogago District</td>
<td>Business Vocation skills development</td>
</tr>
<tr>
<td>Vision TERUDO</td>
<td>National NGO</td>
<td>Amuria</td>
<td>Children, youth and women development Community</td>
</tr>
<tr>
<td>Agency For Accelerated Rural Development (AFARD)</td>
<td>National NGO</td>
<td>Nebbi</td>
<td>Children, youth and women development Community</td>
</tr>
<tr>
<td>Church of Uganda Diocese of Namirembe</td>
<td>Church Local implementing partner</td>
<td>Wakiso Districts, Bukwe, Gomba District, Kalungu and Masaka Districts, Mbarara, Kanungu, Mbale</td>
<td>Children, youth and women development Community</td>
</tr>
<tr>
<td>Children At Risk National Christian Collaboration (CaR-NaC)</td>
<td>NGO Network</td>
<td>National</td>
<td>Training frontline children workers and advocacy.</td>
</tr>
</tbody>
</table>
Key Challenges faced

a) Staff changes both at National office and projects require regular training and induction programs which affect continuity.

b) Overwhelming socio-economic needs which do not match with organizational capacity to adequately handle all of them.

c) Inflationary and global financial constraints.
d) Unpredictable weather changes especially in community projects which affected meeting schedules and farming priorities.

e) Rampart sickness, social and funeral functions especially in rural areas.

**Lessons and Learning**

A. The involvement of different stakeholders project implementation, monitoring and evaluation enhanced achievement of set targets. This is more so if the people institution especially the CLA get involved in tracking of data from respective groups.

B. Legalizing the existence and actions peoples’ affinity groups such as of Cluster Level Associations (CLAs) and Federation is a positive step in ensuring grassroots participation, local institution capacity building, advocacy and sustainability.

C. Community program gains more through strengthening weak linkages which exist with stakeholders or development players such as; Credit and Savings Cooperative Associations (SACCOs), other NGOs and CBOs, Government line departments and the local business community.